



ACCESS DENVER

AUGUST 23, 2022



DENVER METRO CHAMBER
**LEADERSHIP
FOUNDATION**

KATIE KRAMER

President & CEO
Boettcher Foundation

Board Member
Denver Metro Chamber of Commerce



KAYLA GARCIA

Community Affairs Director
Molson Coors Beverage Company

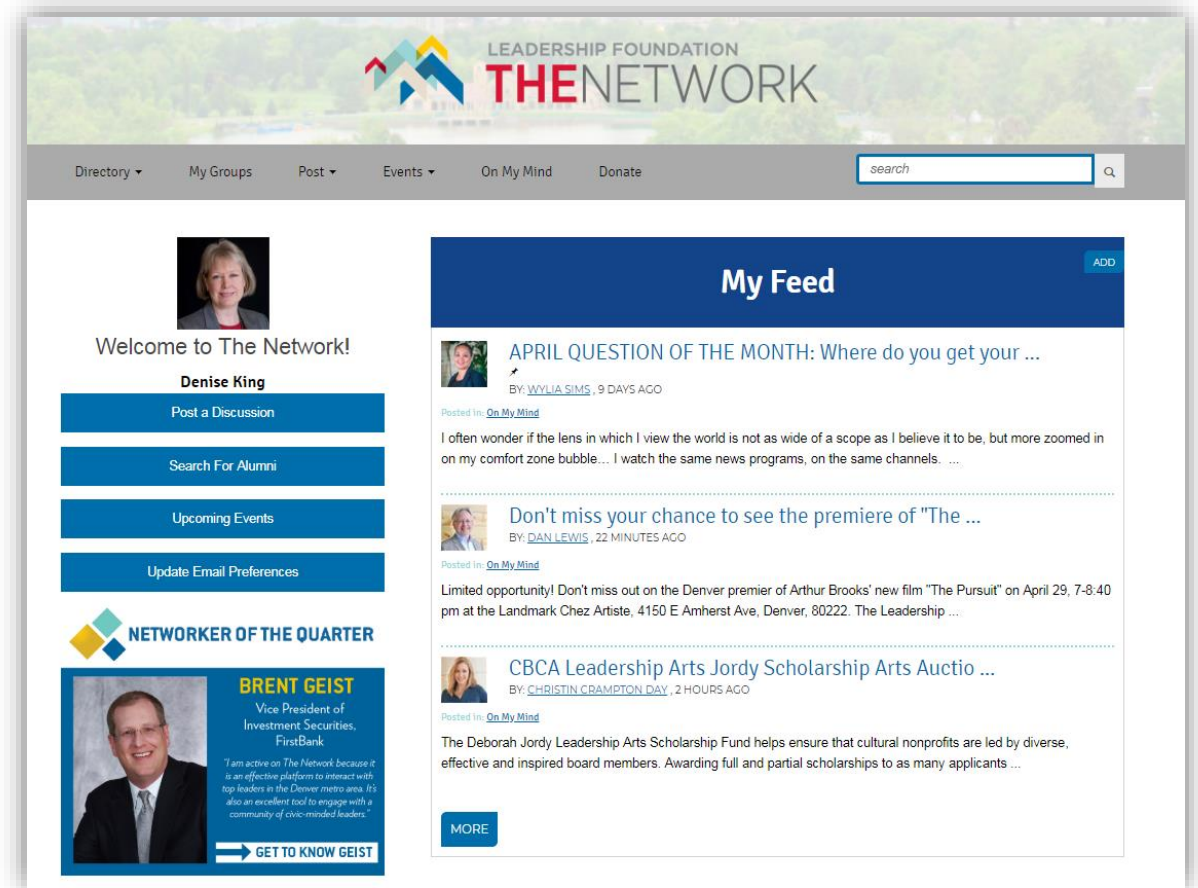
Co-Chair, Alumni Council
Denver Leadership Foundation





Benefits of The Network:

- › Digital way to access nearly 5,000+ alumni
- › Discuss wicked problems in a safe space
- › Job, board and volunteer resource



How to create your account on The Network:

- › You will be added to your LD 22-23 Group
- › Create a password using your email

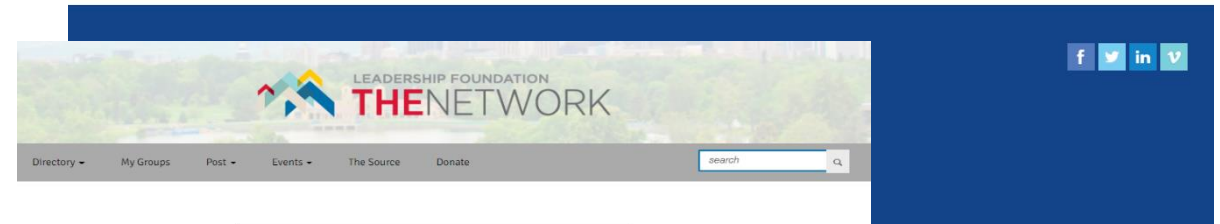


Welcome to [The Network](#), an online community to help you connect with fellow Leadership Foundation alumni, share resources, find valuable content, host discussions and so much more.

As a Denver Metro Chamber Leadership Foundation alumni you are able to use this site to find alumni from all of our programs. You will automatically have access to any program you have participated in throughout your history with the DMCLF. Search for names, find common interests, set notification rules so you only hear from us when you want.

We hope you'll use The Network on a regular basis. Points will be given out to the most active alumni and be highlighted on the home page. Who will it be?

[SET YOUR PASSWORD](#)



Members - Login here

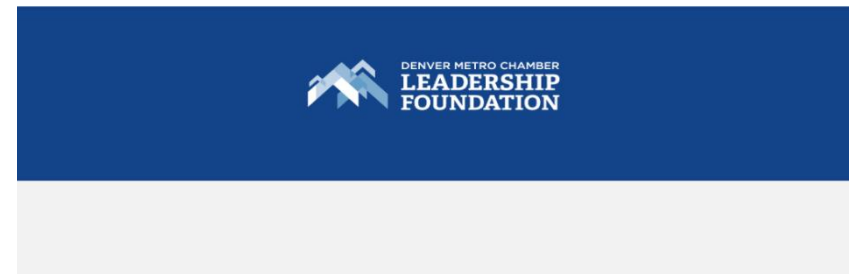
Email

Password

[Can't access your account?](#)

☐ Stay signed in

[LOGIN](#)





How to create your account on The Network:

> Post on LD 22-23 or On My Mind



Communities are a distinct group of people, similar to our Leadership Foundation programs. Communities have private discussions, resource libraries, event calendars and more. For example, alumni are assigned to the community for the program in which they've participated (such as Leadership Denver or Impact Denver). *Some of you will be a part of multiple communities.*

[CREATE A NEW COMMUNITY](#)

2 total

All Community Types

Communities to which I belong

Alphabetical

20 per page

Impact Denver Fall - 2022
admin last person joined 15 days ago
DISCUSSIONS 11 LIBRARIES 13 MEMBERS 65

On My Mind
We want to know what's on your mind, and our alumni do too. Keep the conversation going by sharing your thoughts on the issues facing metro Denver, asking questions about working with different personality types and posting content you think other alumni would appreciate. Join the discussion below.
member last person joined 2 months ago
DISCUSSIONS 3.5K LIBRARIES 280 MEMBERS 4.9K



How to add value to The Network:

- Complete your profile
 - ❖ Add a profile photo
 - ❖ Upload a bio
 - ❖ Select your “areas of influence or expertise”
- Add your perspective
- Connect with alumni

GEORGE SPARKS

President & CEO

Denver Museum of Nature & Science

Incoming Board Chair

Denver Metro Chamber of Commerce



ADAM BURG

VP of Government Affairs
Denver Metro Chamber of Commerce





Denver Metro Chamber of Commerce **Access Denver**

August 23rd, 2022

A low-angle, upward-looking photograph of the Colorado State Capitol building. The central feature is the large, golden, ribbed dome. To the right, an American flag flies on a tall pole. Below it, the Colorado state flag is also visible. The building's facade is made of grey stone with arched windows and decorative moldings. A semi-transparent dark grey horizontal band is overlaid across the middle of the image, containing the title text in a bold, orange, sans-serif font.

2023 LEGISLATIVE SESSION PREVIEW

2022 COLORADO GENERAL ASSEMBLY

- ❖ The 2022 legislative session began on January 12th, 2022 and ran for 120 days
- ❖ In 2020 the Colorado Supreme Court said Article V, Section 7 of the state Constitution, which sets the legislative session at 120 days, doesn't spell out that those days are to be consecutive and can instead be considered separate working days



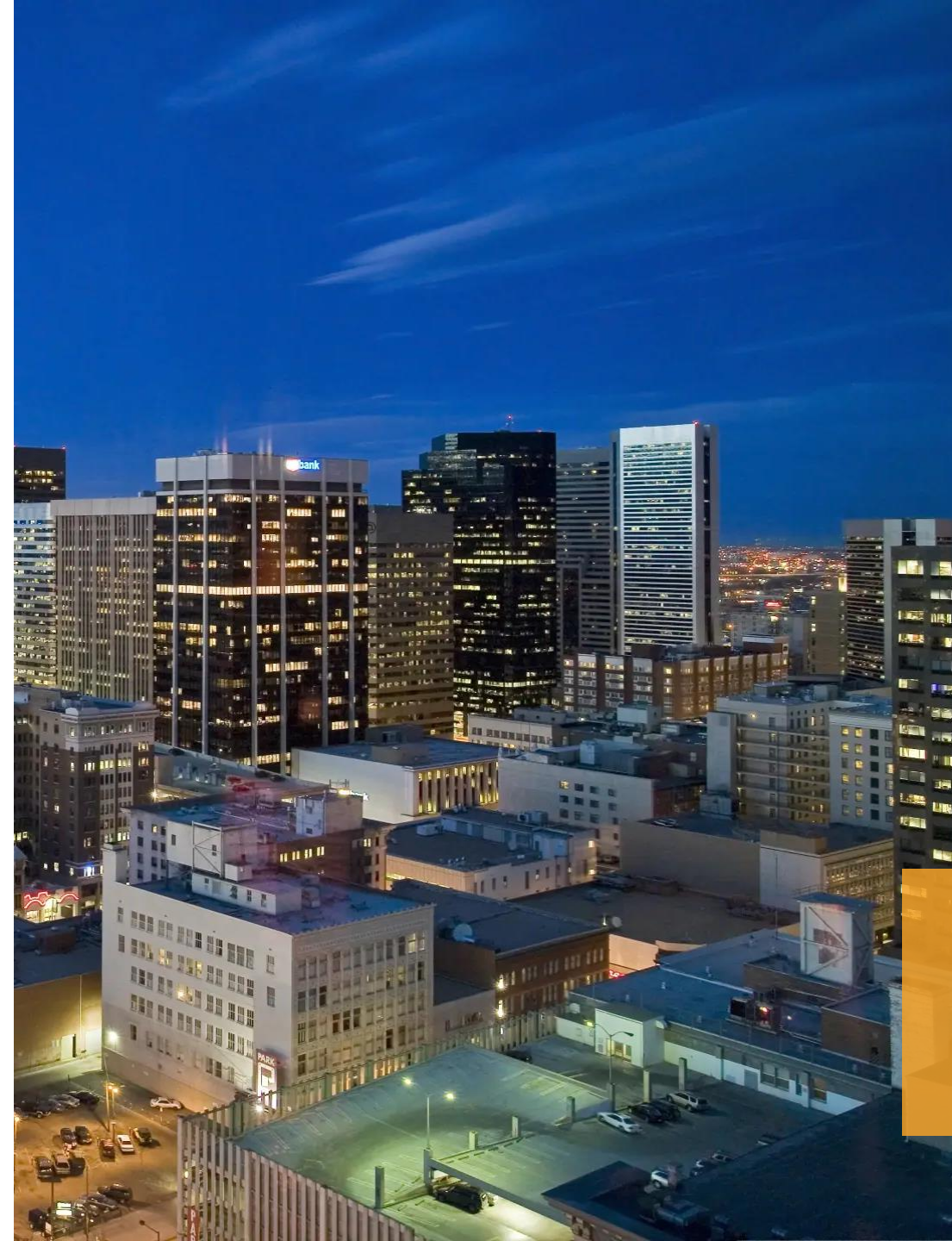
2022 LEGISLATIVE MAKE-UP

- ❖ The General Assembly consists of 100 members - 35 Senators and 65 Representatives
- ❖ Currently Democrats hold majorities in both chambers: 20 D vs 15 R in the Senate and 41 D vs 24 R in the House
- ❖ The magic numbers are 33 - 18 - 1



2022 LEGISLATIVE THEMES

- ❖ Delegating authority to state agencies, rule-making process
- ❖ Labor and employment
- ❖ Protecting the environment
- ❖ Protecting underserved/disadvantaged populations
- ❖ Distributing ARPA dollars



2023 STATE OF PLAY: ELECTIONS

- ❖ The general election is on November 8, 2022. A primary was scheduled for June 28, 2022. The filing deadline was March 15, 2022
- ❖ The Colorado General Assembly is one of 88 state legislative chambers holding elections in 2022
- ❖ All 65 Colorado House seats are up for election, and 17 of the 35 Colorado Senate seats
- ❖ Republicans are unlikely to win back control of the State House of Representatives
- ❖ A road to the Executive Branch also looks increasingly difficult for Republicans, though never-say-never



2023 STATE OF PLAY: NOVEMBER ELECTIONS

What's in play?

Democrats open with an advantage among statehouse seats that are either up for election this year or not considered competitive

But, among the many seats that could be competitive in November, there's plenty of room for Republicans to make gains

The state Senate stands a solid chance of flipping in the GOP's favor

COLORADO SENATE

Democrats control the Senate 20-15. They need to win 3 of the 7 possibly competitive seats to maintain their majority, in addition to holding their current seats.

■ Democratic seat, considered safe ■ Republican seat, considered safe
■ Democratic seat, possibly competitive ■ Republican seat, possibly competitive



COLORADO HOUSE

Democrats control the House 41-24. They need to win 5 of the 16 possibly competitive seats to maintain their majority, in addition to holding their current seats.



Sources: Colorado Independent Redistricting Commissions, Colorado General Assembly

Kevin Hamm, The Denver Post



2023 STATE OF PLAY: ELECTIONS

- ❖ The Colorado Senate is where Republicans may have their best shot this year of taking back some control of state government from Democrats
- ❖ Democrats are guaranteed 12 seats, with 11 holdovers and one Democratic candidate running unopposed
- ❖ Republicans are guaranteed eight seats, with seven holdovers and one uncontested race
- ❖ Another five seats up for grabs in November are considered solidly Republican, while three are considered solidly Democratic.
- ❖ That leaves seven seats that are possible pick-up



2023 STATE OF PLAY: ARE ALL POLITICS LOCAL?

- ❖ In less than 100 days, Americans will head to the polls to vote in 35 Senate races, 435 House races, and a slew of state and local elections up and down the ballot
- ❖ The normal result, of course, is for the president's party to face a drubbing at the ballot box
- ❖ In the midterm elections since World War II, the party of the incumbent president has lost an average of 32 House seats and 4 Senate seats.
- ❖ "If you're explaining how recession calls are made, you're losing"
- ❖ Items polling well tend to be issues that favor Republicans: economy, crime, education, etc





2023 STATE OF PLAY: LEADERSHIP

'22 GENERAL ASSEMBLY LEADERSHIP

- ❖ House Speaker Alec Garnett (Termed)
- ❖ House Majority Leader Daneya Esgar (Termed)
- ❖ House Minority Leader Hugh McKean

- ❖ Senate President Stephen Fenberg (formerly L. Garcia)
- ❖ Senate Majority Leader Dominick Moreno (formerly S. Fenberg)
- ❖ Senate Minority Leader John Cooke (formerly C. Holbert)

'23 GENERAL ASSEMBLY LEADERSHIP

- ❖ House Speaker Chris Kennedy/Julie McCluskie (TBD)
- ❖ House Majority Leader Serena Gonzales-Gutierrez (TBD)
- ❖ House Minority Leader Hugh McKean (TBD)

- ❖ Senate President - TBD
- ❖ Senate Majority Leader - TBD
- ❖ Senate Minority Leader - TBD

2023 STATE OF PLAY: LEADERSHIP KNOWN & UNKNOWN

- ❖ Who will be Speaker of the House?
- ❖ Will norms continue, or will we see revolt against House Leadership?
- ❖ Will Republicans win the Senate?
- ❖ If so, who will serve in Senate Leadership?
- ❖ Does the General Assembly make-up change Chamber priorities?

BALLOT INITIATIVES



STATEWIDE #108—DEDICATED STATE INCOME TAX REVENUE FOR AFFORDABLE HOUSING PROGRAMS

Summary: “Dedicates a portion of revenues (one tenth of one percent) from existing income tax revenues and allocates funds to housing projects, including "affordable housing financing programs that will reduce rents, purchase land for affordable housing development, build assets for renters, support affordable homeownership, serve persons experiencing homelessness, and support local planning capacity”.

Pros

- + Provides dedicated funding for housing without a tax increase
- + Metro Denver and Colorado face a housing shortage, affordability a major concern for talent attraction and retention
- + Developers can benefit from these programs

Cons

- Puts affordable housing funding in hands of state, should be market-regulated
- No guarantee funding will be spent as promised
- The issue is red-tape, not access to capital



STATEWIDE #58—ACCESS TO NATURAL MEDICINE

Summary: “Creates a natural medicine services program for the supervised administration of dimethyltryptamine, ibogaine, mescaline (excluding peyote), psilocybin, and psilocyn; creates a framework for regulating the growth, distribution, and sale of such substances to permitted entities; creates the Natural Medicine Advisory Board.”

Pros

- + Already decriminalized in Denver
- + Deprioritizes growth and distribution of mushrooms for law enforcement, frees officers to promote public safety instead of policing this
- + Could create opportunities for future tax revenue, like in the case of marijuana

Cons

- Allows residents to consume a dangerous drug known to cause schizophrenia and delusions
- Could exacerbate the perception that Denver is a drug haven and contribute to already record high drug use

DENVER - NO EVICTION WITHOUT REPRESENTATION

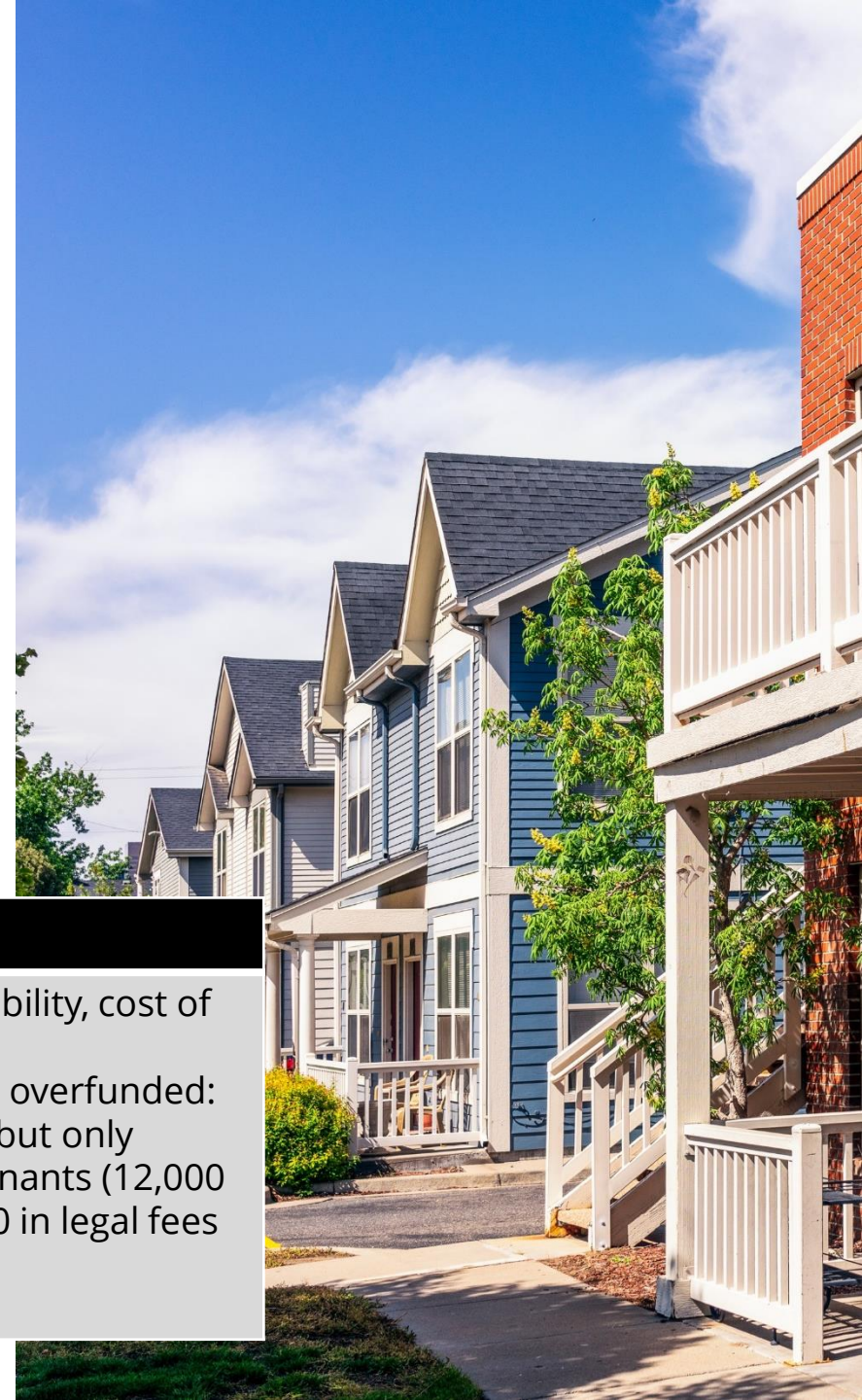
Summary: This initiative establishes a fund within the City and County of Denver that provides legal assistance to tenants facing eviction. This initiative is funded through a \$75 annual tax on landlords. Would be funded with \$11,986,875 in tax dollars, which would rise based on the Colorado consumer-price index.

Pros

- + Creates housing security for tenants
- + Cost is minimal at \$75 a year (\$6.25 a month)
- + Keeps people out of eviction court, saving taxpayers money
- + Retains workforce needed in Denver

Cons

- Exacerbates housing unaffordability, cost of tax will be passed on to tenants
- Legal assistance fund would be overfunded: estimated to create \$12 million, but only \$1,200,000 is needed to serve tenants (12,000 evictions per year x about \$1,000 in legal fees per eviction)



DENVER- WASTE NO MORE

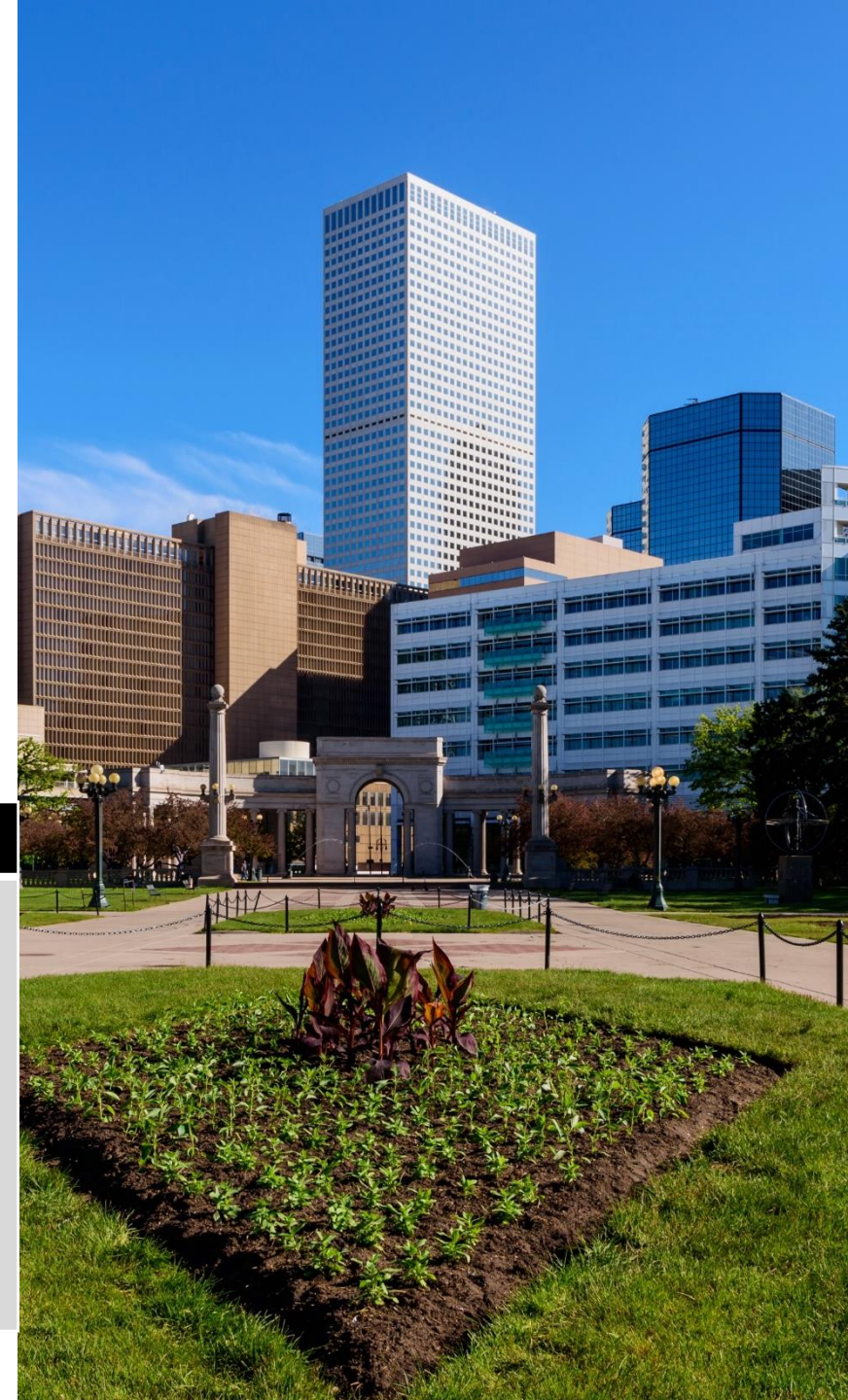
Summary: “Waste No More would require all businesses — including apartment buildings, condos, restaurants, hospitals, hotels and sporting arenas, to provide compost and recycling pickup services. It would also mandate that all construction and demolition waste must be properly disposed of and it would require recycling and composting at all city-permitted events.”

Pros

- + Colorado has an abysmal recycling rate, and this could help
- +Creates access to recycling for residents living in apartments and condos
- + Protects quality of life and natural beauty that make Denver an attractive place to do business

Cons

- Cost burden is on businesses and condos/apartments (apartments most environmentally-efficient housing type)
- Additional burden duplicative of recently passed policies
- Mandate on business during a period of economic recovery from COVID and possible recession





DENVER - DESERVES SIDEWALKS

Summary: This program would remove the responsibility for repairs from adjacent property owners and place this responsibility on the City that serves every Denver neighborhood within 9 years and provide ongoing funding for sidewalk repairs.

Pros

- + Improved sidewalks increase walkability, which increases sales and tax revenue
- + Improves quality of life and promotes Denver as an attractive place to do business
- + Removes responsibility to maintain, replace sidewalks from homeowners

Cons

- Adds a fee to property owners who may not benefit from an increased sidewalk network
- Pay-by-the-foot model disproportionately affects some property owners compared to others
- Places sidewalk repair on the City, adding to their long list of infrastructure responsibilities

A scenic landscape at sunset. The sky is filled with dramatic, colorful clouds in shades of orange, yellow, and purple. In the background, a range of mountains is visible under the twilight sky. In the middle ground, several tall evergreen trees stand prominently. The foreground is a lush field of green grass and colorful wildflowers. A semi-transparent dark blue banner is overlaid across the middle of the image, containing the text "THANK YOU" in large, bold, orange capital letters.

THANK YOU



LOAD BUSES

LOAD BUSES

Empower Field | 1701 Bryant
Denver, CO 80204



ACCESS DENVER

AUGUST 23, 2022



DENVER METRO CHAMBER
**LEADERSHIP
FOUNDATION**

JIM LICKO

Managing Partner
Ground Floor Media | CenterTable

Board Member
Denver Leadership Foundation



GROUND FLOOR MEDIA
ESTABLISHED 2001

GREG FISHER

Manager of Demand Planning
Denver Water



Challenges and Collaboration in 21st Century Water Resource Management

Greg Fisher – Demand Planning Manager
August 23, 2022

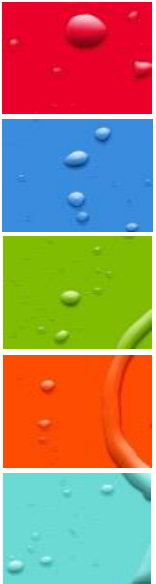


Overview

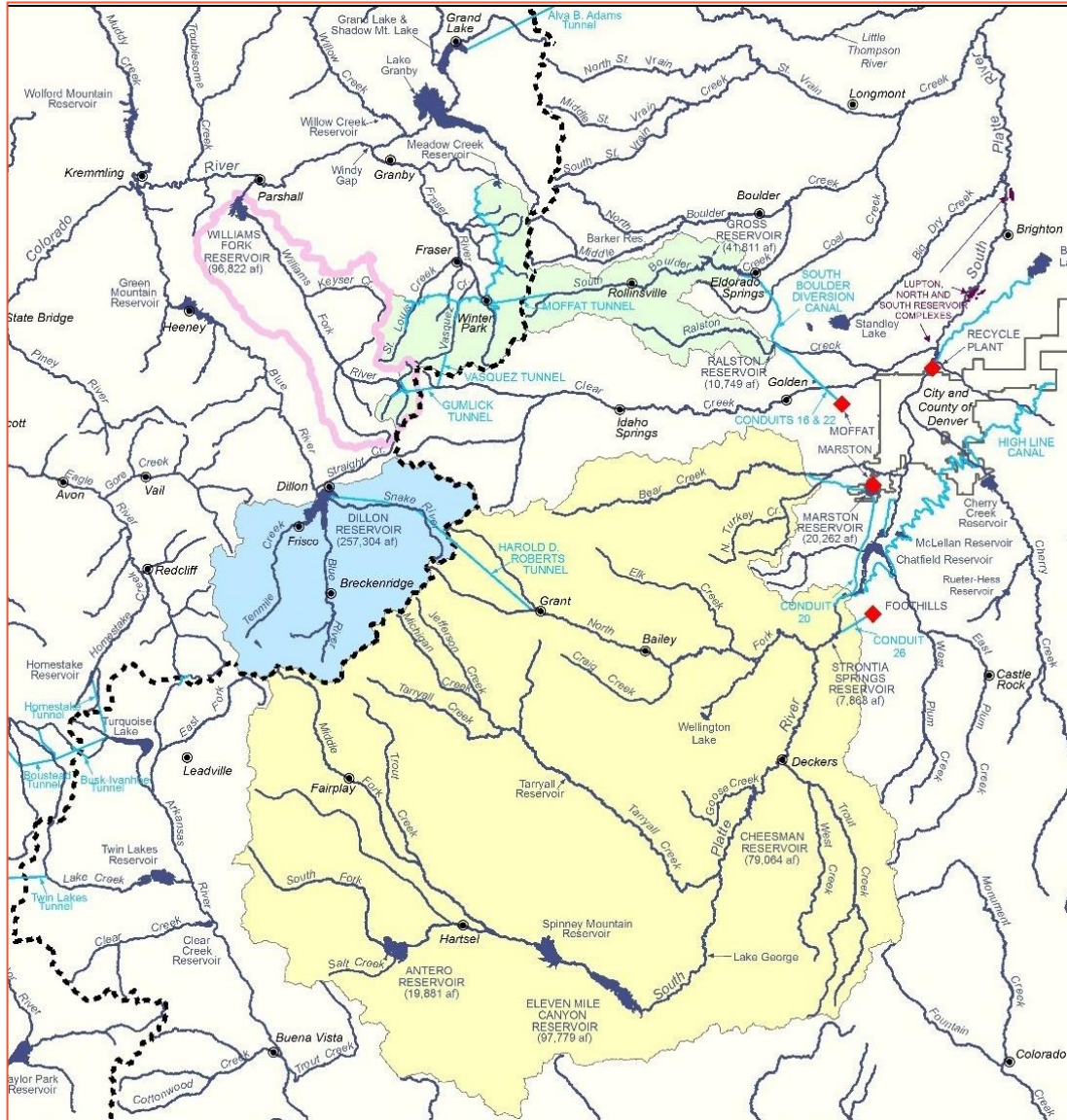


Denver Water Facts

- Established in 1918.
- Serving 1.5 million people (25% of state's population).
- Use less than 2% of water used in the state.
- Water supply comes from snowmelt in Rocky Mountains feeding the South Platte and Colorado Rivers.
- 4,000 square miles of watershed area.
- More than 3,000 miles of pipe.
- About 1,100 employees working across the state.
- 20 dams, 12 reservoirs, 4 treatment plants and 18 pump stations.



Denver Water Collection System



- Spans multiple watersheds on both sides of the Continental Divide.
- System is imbalanced – 80% collected on the south end.
- Amount of water from each watershed can vary from year to year.

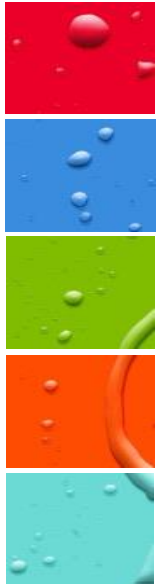
Water management challenges



Warming climate

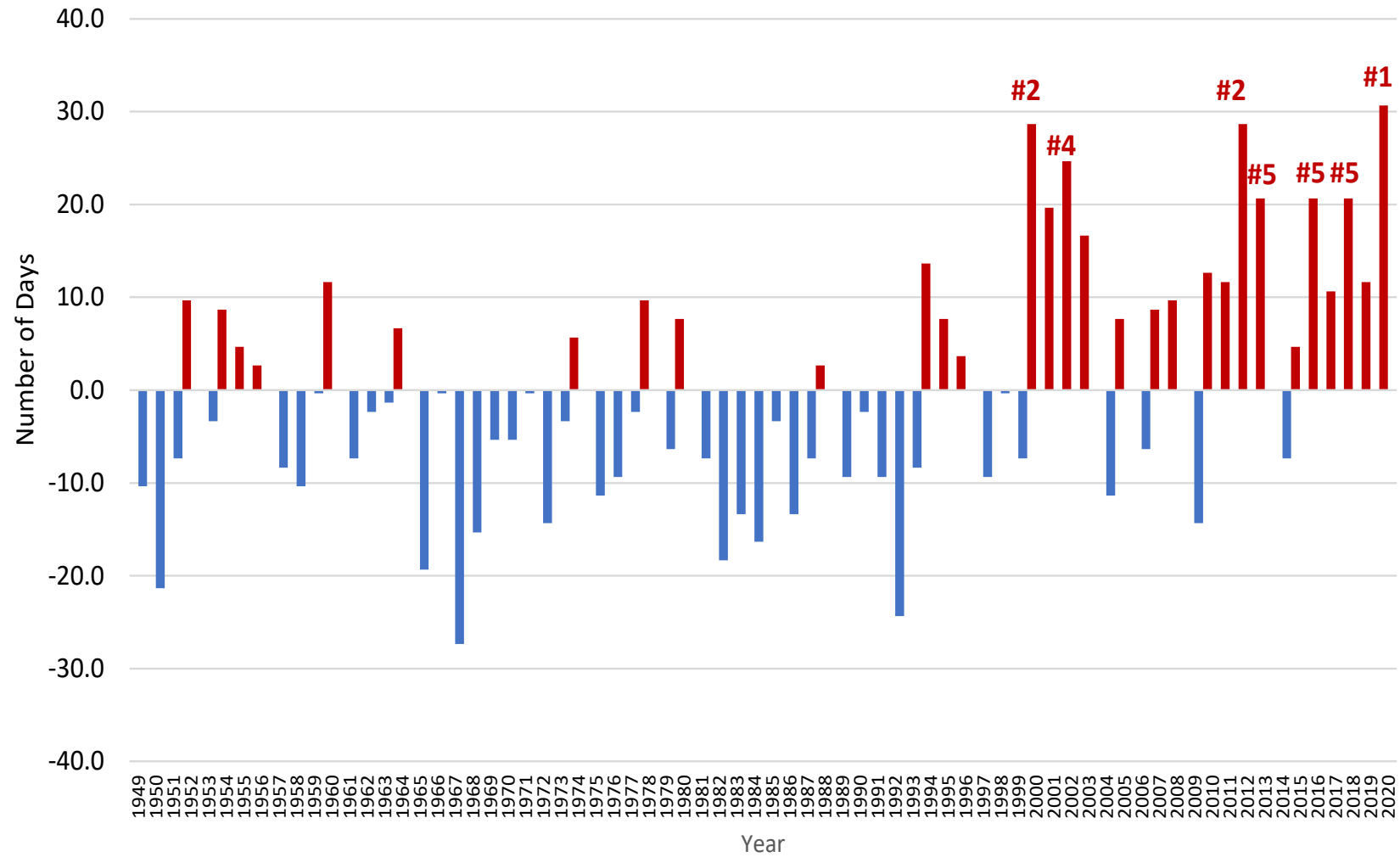


And changing water supplies and demand
impact our planning for the future.

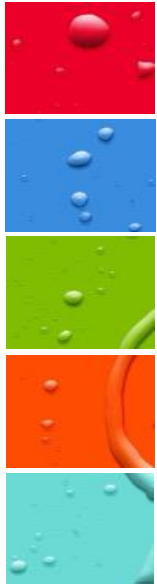


90 Degree Days

Difference from Average



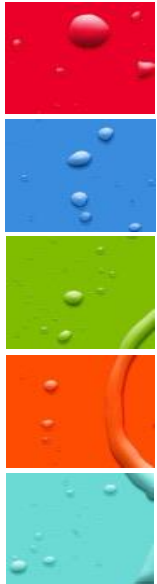
Based on 3-station average of 34 days (1949-2020)



Growth



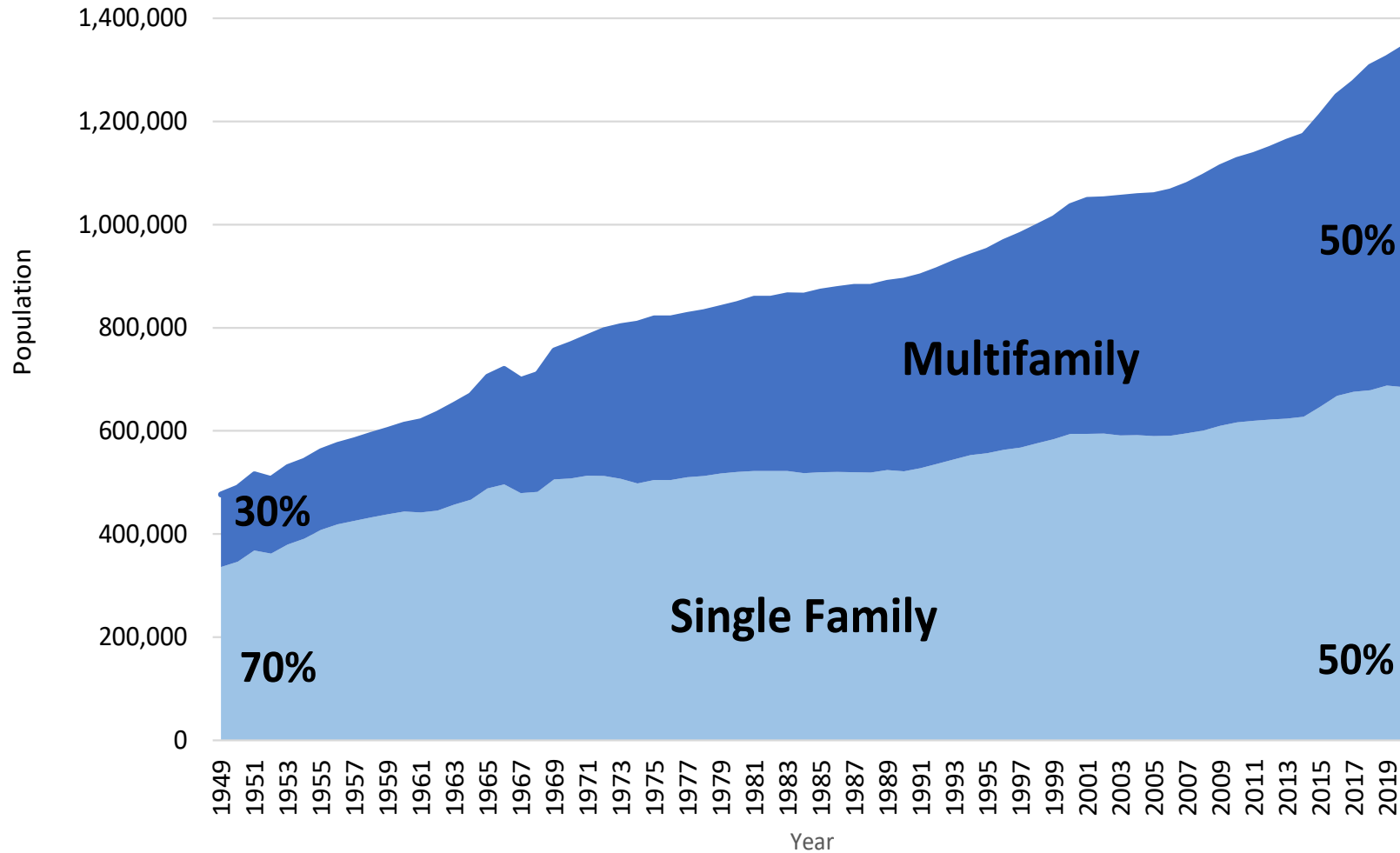
As we plan for population growth,
we must plan for maintaining a sustainable water supply as well.





Population

Denver Water Service Area



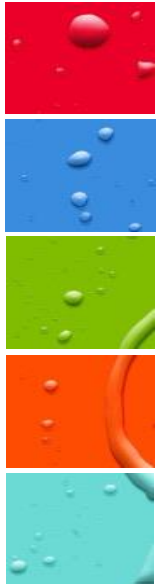
Does not include population served through fixed contracts

Rapid Land Use Change



June 2010

8/24/2022

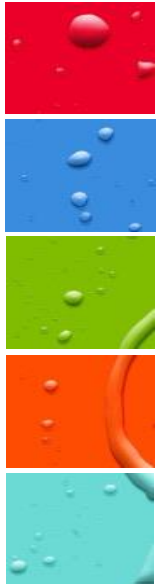


The Colorado River



“Bathtub ring” at Lake Powell

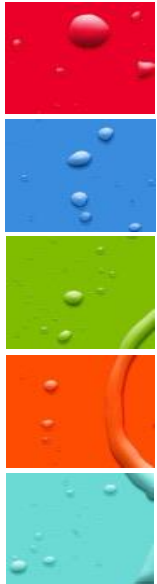
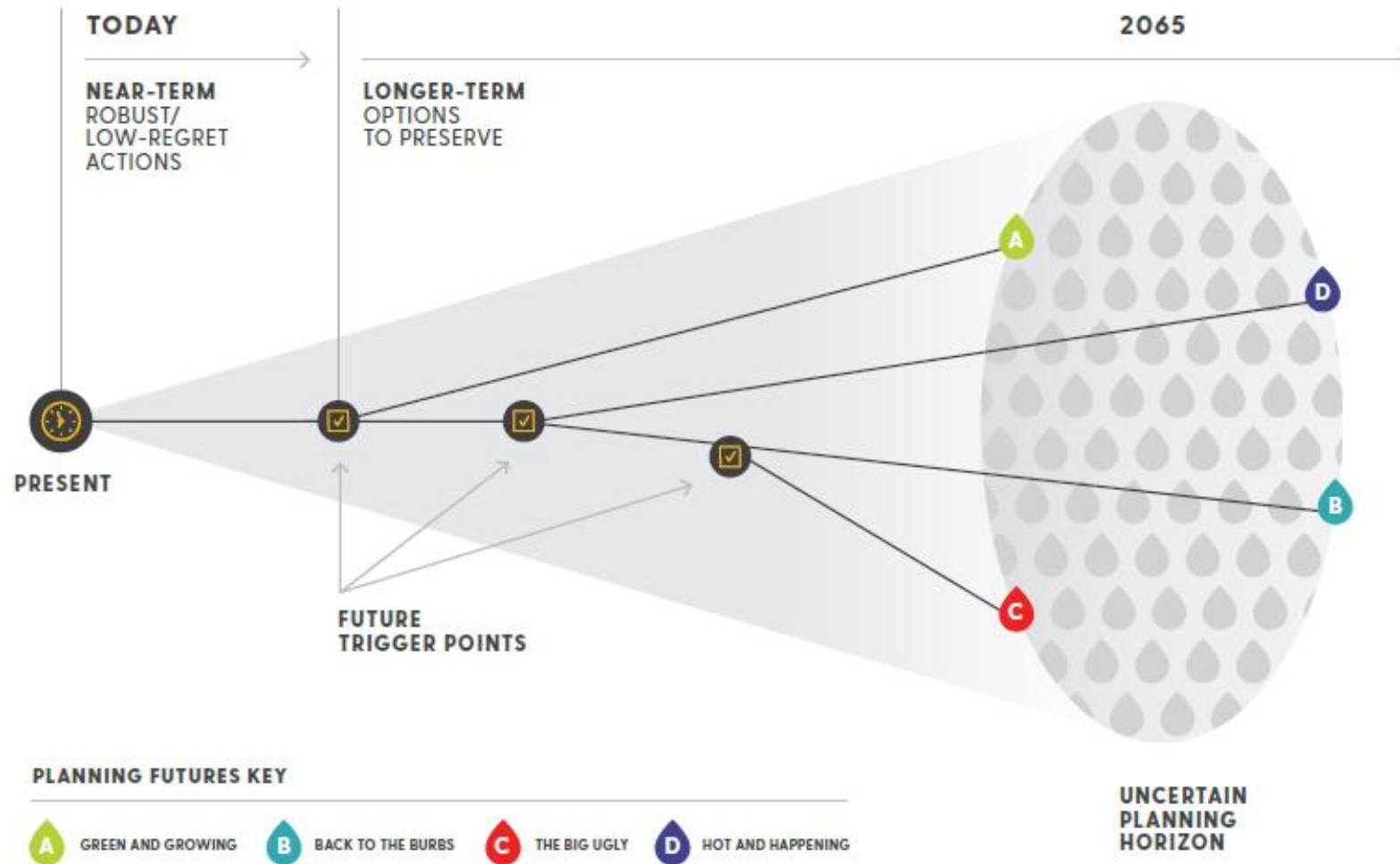
- Denver Water gets 50% of its water supply from the Colorado River.
- Denver Water’s future tied with six other states in the Colorado River basin that share river water rights.
- Unprecedented drought now in its third decade.
- Continued drought could lead to cutbacks in amount of Colorado River water states can use.



Solutions for long-term water sustainability

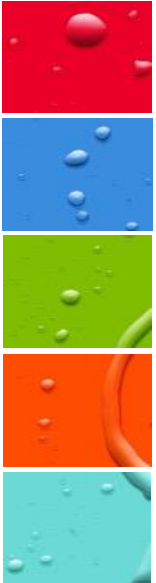


Scenario Planning

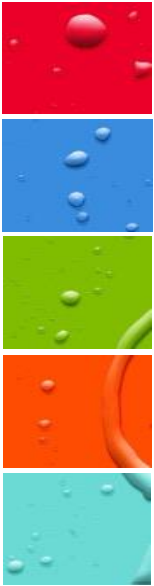
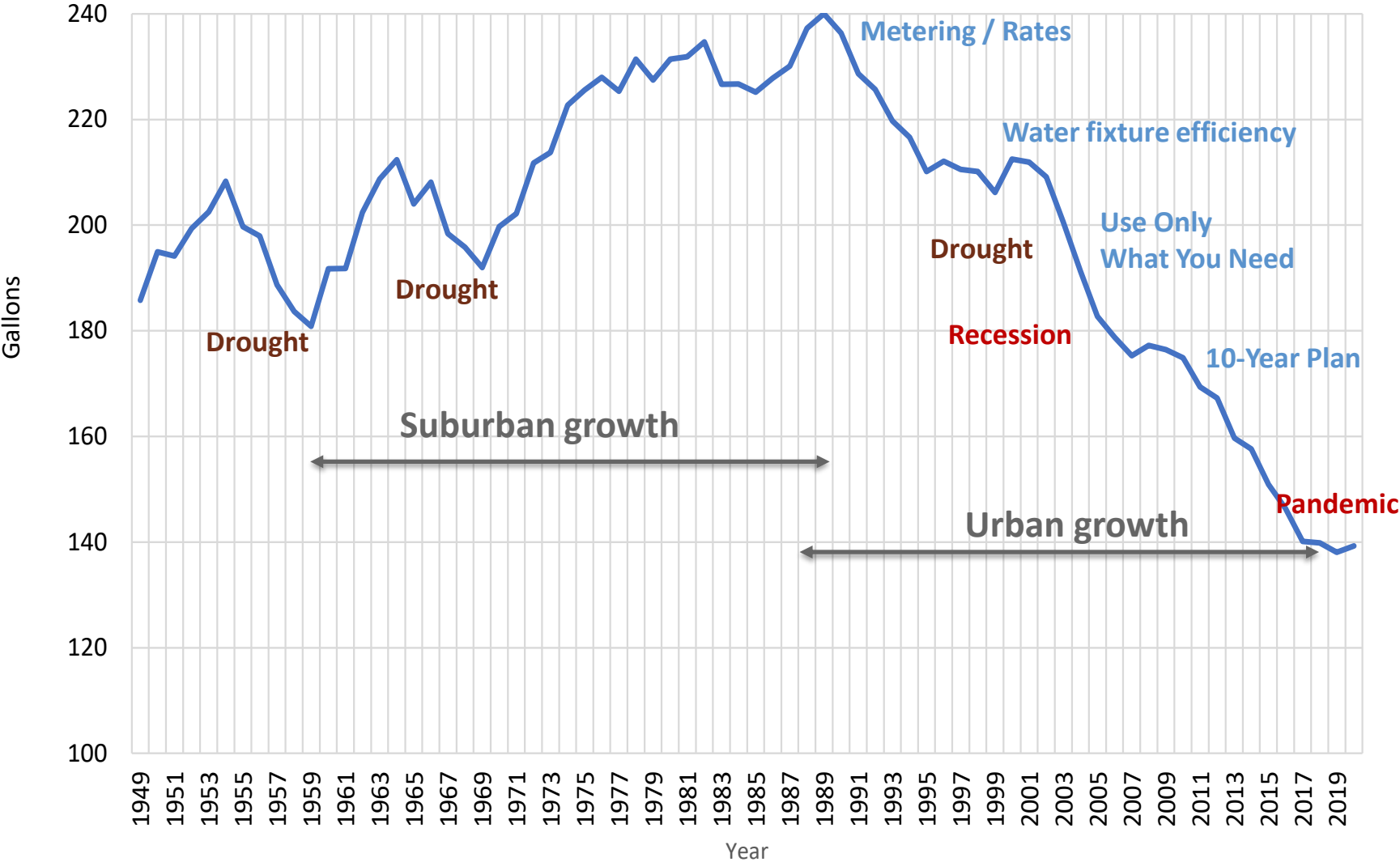


Conservation and efficiency:

- Denver Water has been a leader in conservation since the early 2000s.
- Customers reduced water use more than 20% in 10 years despite 10% population increase.
- Evolving from conservation to water efficiency.
- More targeted “customer-centric” approach.



Daily Per Capita Use

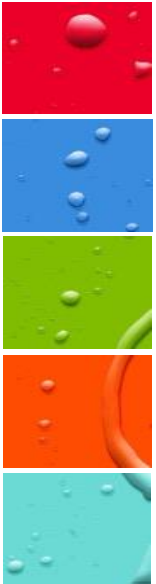


Water reuse:

- Recycled water program reduces demand on potable water.
- The right water for the right use.
- One Water concept.



Denver Water Recycling Plant

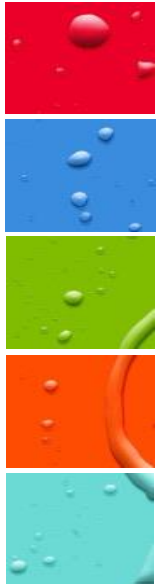


New supply



Gross Reservoir

- Help prevent shortfalls during droughts.
- Offset imbalance in north and south collection systems.
- Provide environmental benefits to area rivers and streams.

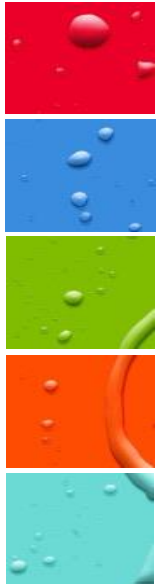


Collaboration & Partnerships



CRCA signing in Grand County

- The Colorado River Cooperative Agreement (CRCA)
- Grand County Mitigation and Enhancement Coordination Plan
- Learning by Doing
- WISE
- From Forests to Faucets



Thank you!

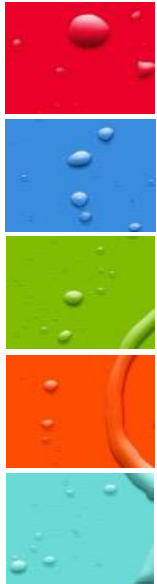


Greg Fisher
greg.fisher@denverwater.org

denverwater.org | denverwater.org/TAP

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Resources for more information

Website: denverwater.org

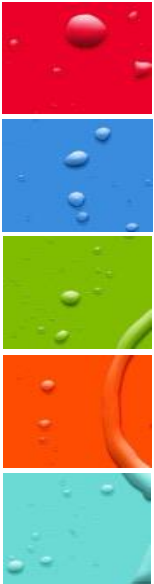
Project information:

- denverwater.org/Lead
- denverwater.org/project-updates/north-system-renewal
- grossreservoir.org

Denver Water news: denverwater.org/TAP

Sign up for updates!

Thank you!



PHIL WASHINGTON

CEO

Denver International Airport





100 MILLION ANNUAL PASSENGERS

- SUSTAINABILITY & RESILIENCY • EQUITY, DIVERSITY & INCLUSION
- CONTINUOUS STAKEHOLDER INPUT/FEEDBACK • ENHANCING THE CUSTOMER EXPERIENCE

PILLAR 1



POWERING OUR PEOPLE

- Develop Workforce Leadership Strategy
- Establish Center of Equity and Excellence in Aviation
- Implement Career Pathways Program

PILLAR 2



GROWING OUR INFRASTRUCTURE

- Complete Major Infrastructure Projects
- Update Airport Master Plan
- Develop Infrastructure Plan for DEN Real Estate

PILLAR 3



MAINTAINING WHAT WE HAVE

- Complete Concourse Renewal Program
- Update Strategic Asset Management Plan
- Develop Science-Based Greenhouse Gas Emissions Target

PILLAR 4



EXPANDING OUR GLOBAL CONNECTIONS

- Identify Air Cargo Opportunities
- Expand to Disconnected Destinations
- Grow Domestic Network

LAURA JACKSON

VP Air Service Development &
Aviation Research
Denver International Airport



ALICE JACKSON

President
Xcel Energy

Board Member
Denver Metro Chamber of Commerce



SENATOR CHRIS HANSEN

Appropriations Chair
Joint Budget Committee Vice Chair
Legislative Council



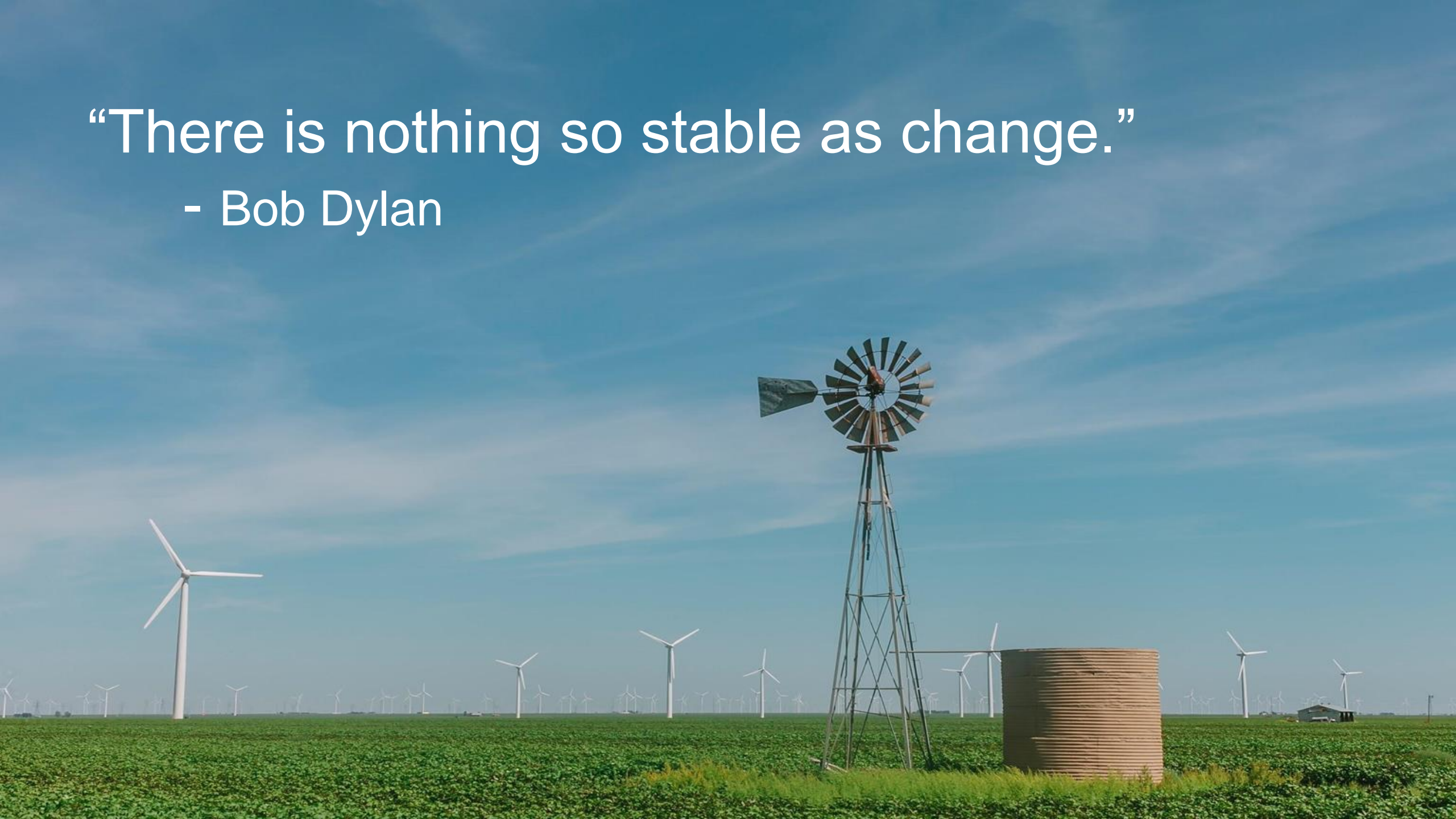
COLORADO ENERGY POLICY AND WHAT'S NEXT

**SENATOR CHRIS HANSEN, PHD
(D-DENVER)**



“There is nothing so stable as change.”

- Bob Dylan



Academic Background



1998

Bachelor of Science
Nuclear Engineering
Kansas State University



1999

Graduate Diploma
Civil Engineering
University of the
Witwatersrand



2002

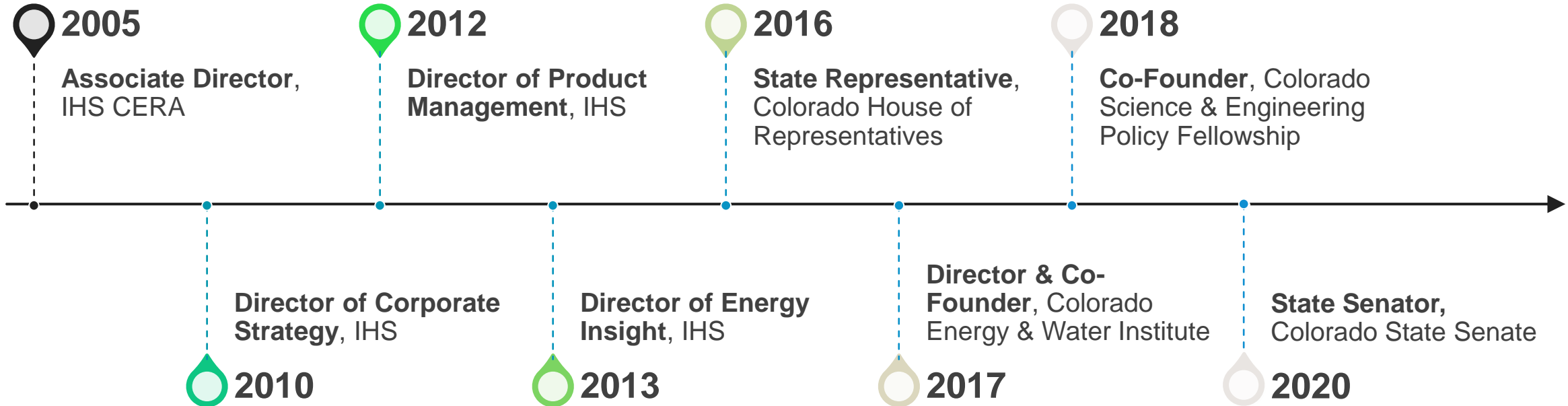
Master of Science
Technology Policy
Massachusetts Institute
of Technology



2008

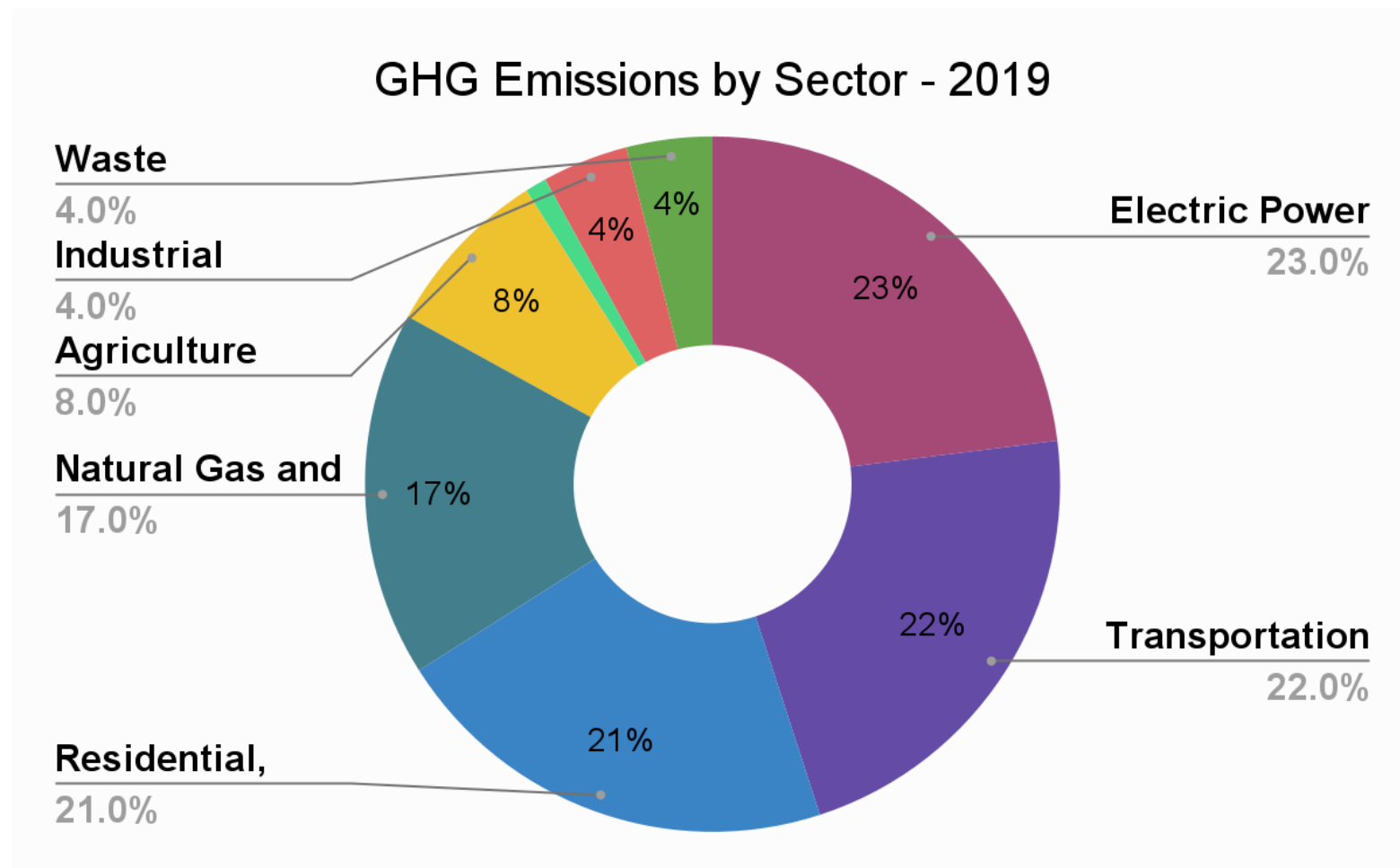
Doctorate of Philosophy
Economic Geography
University of Oxford

Professional Background



Why Policy?

- Deeply committed to improving our energy sector and reducing greenhouse gas emissions
- **State Leadership leads to National Changes**



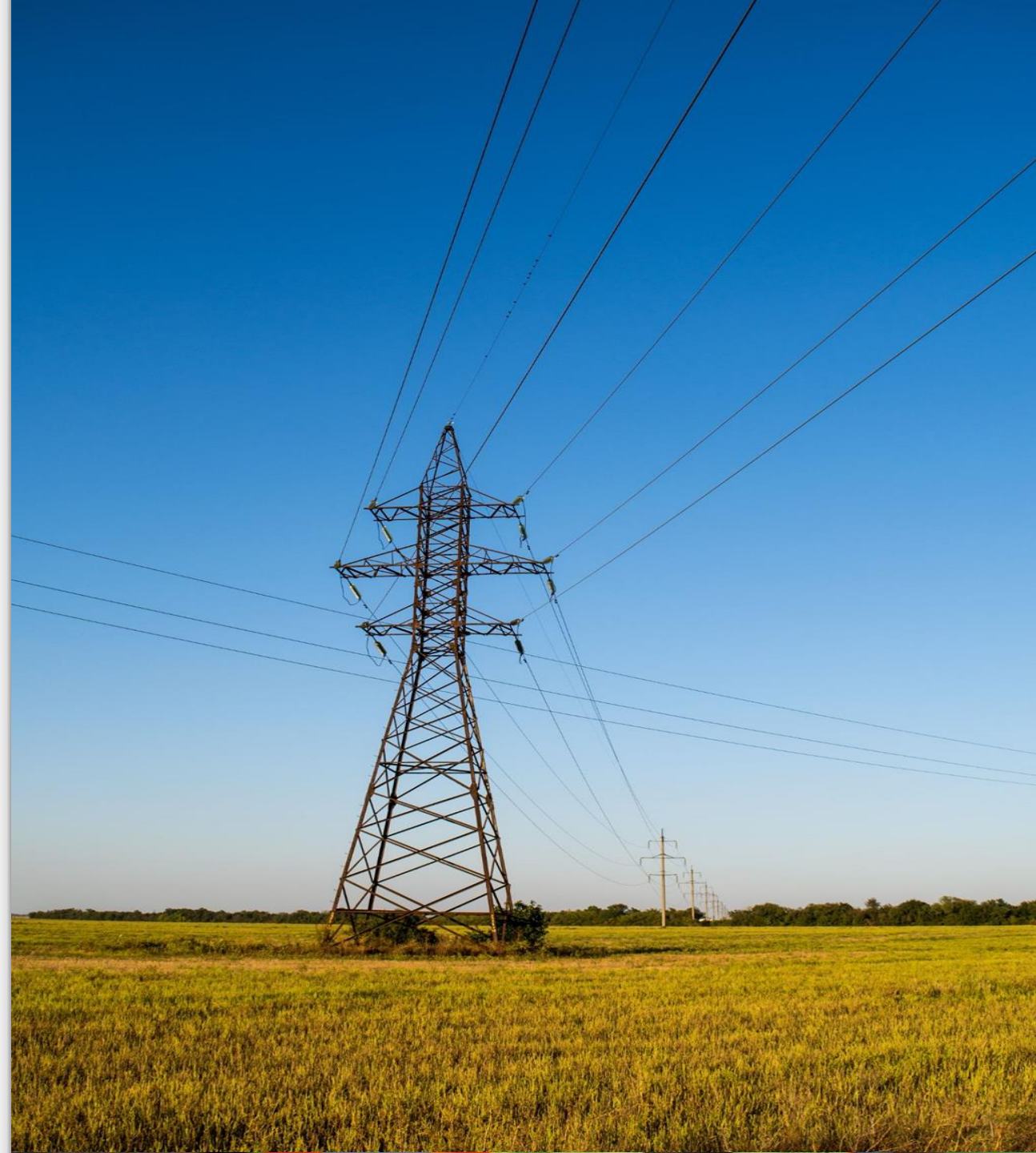
SB21-072: Modernizing CO's Transmission Grid

Provide a pathway for Colorado to join a regional transmission organization (RTO)

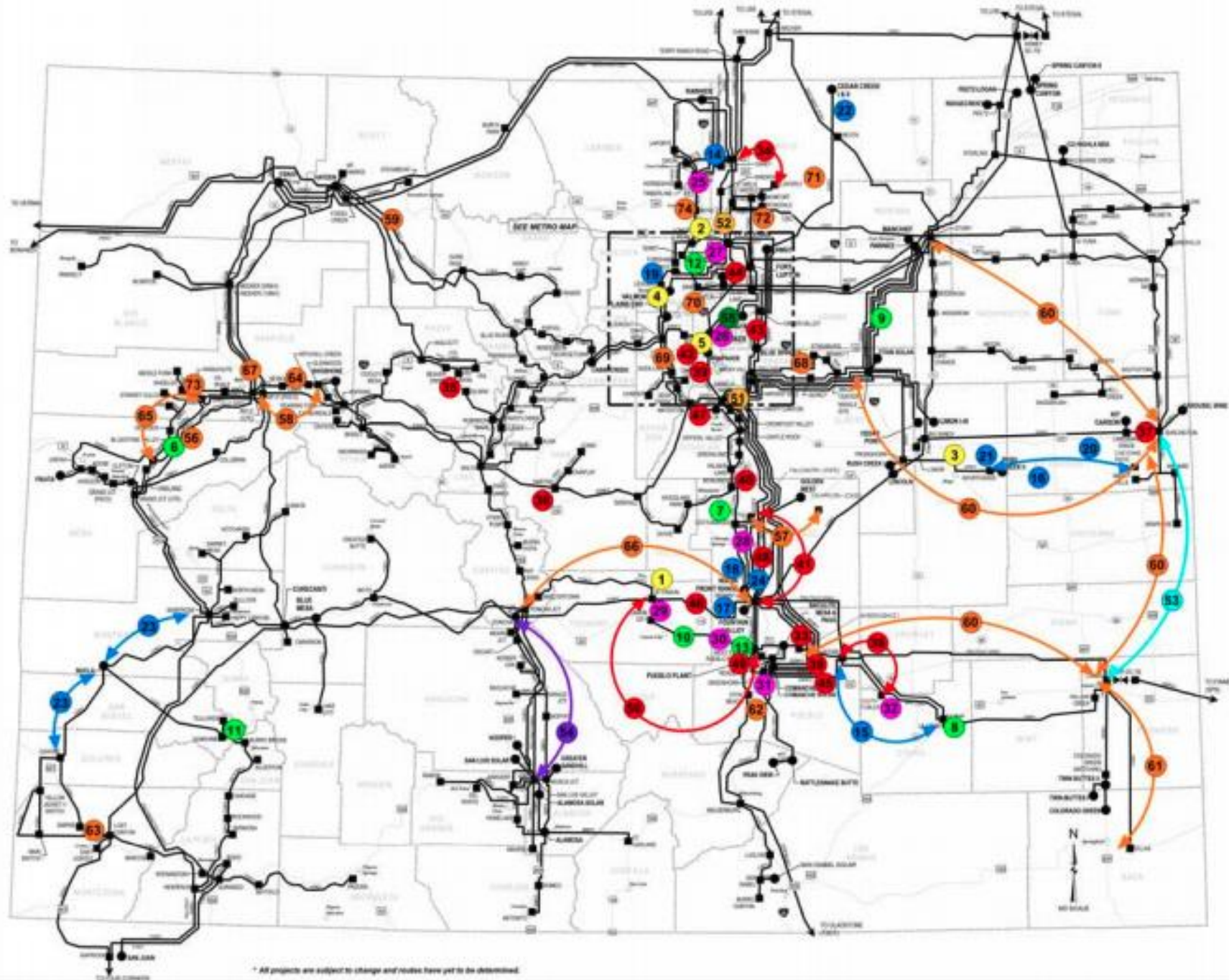
- Transparency and competition that ultimately drive down power prices for customers
- Impartial, non-profit, independent entity to manage, operate, and optimize the Western grid

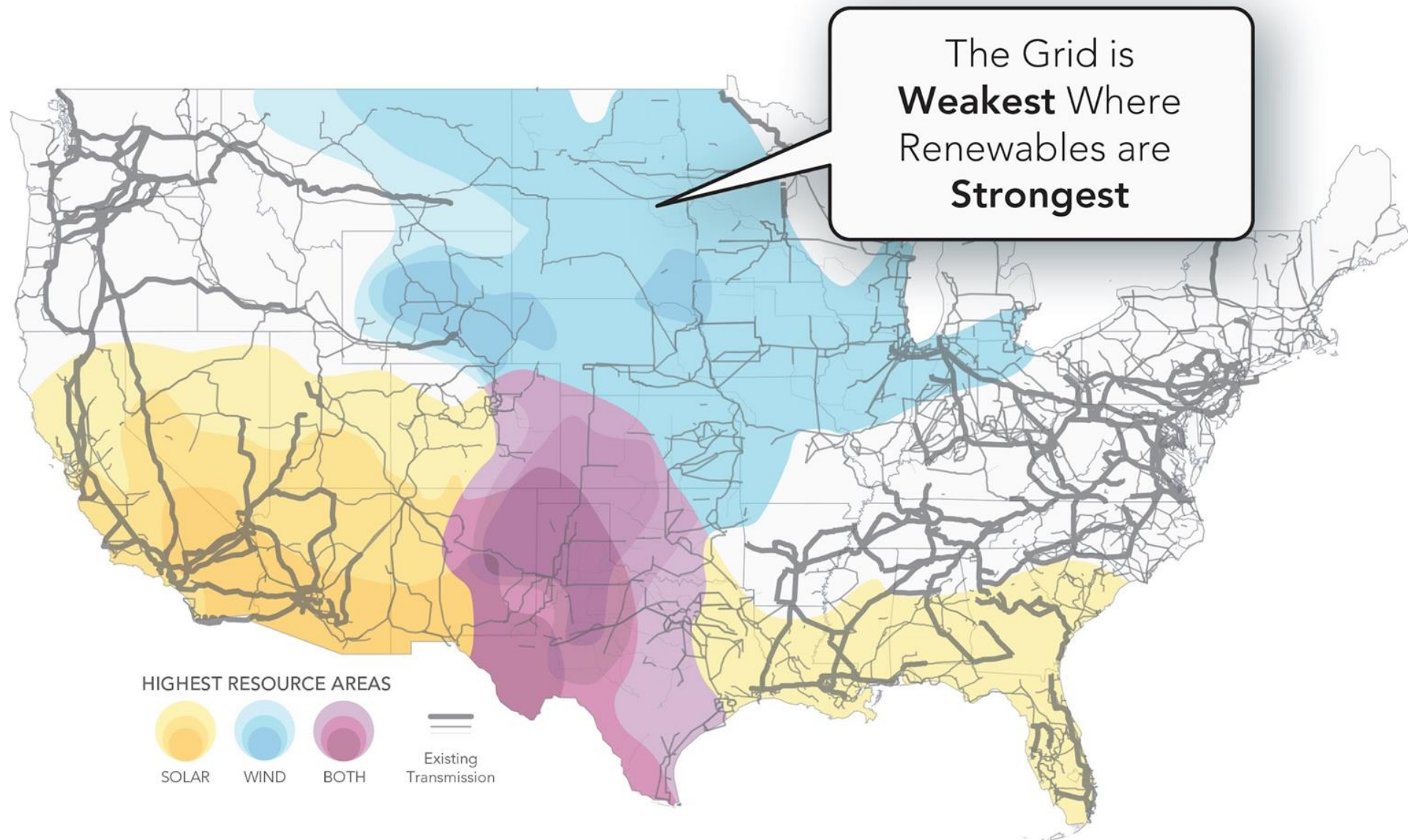
Create the Colorado Energy Transmission Authority (CETA)

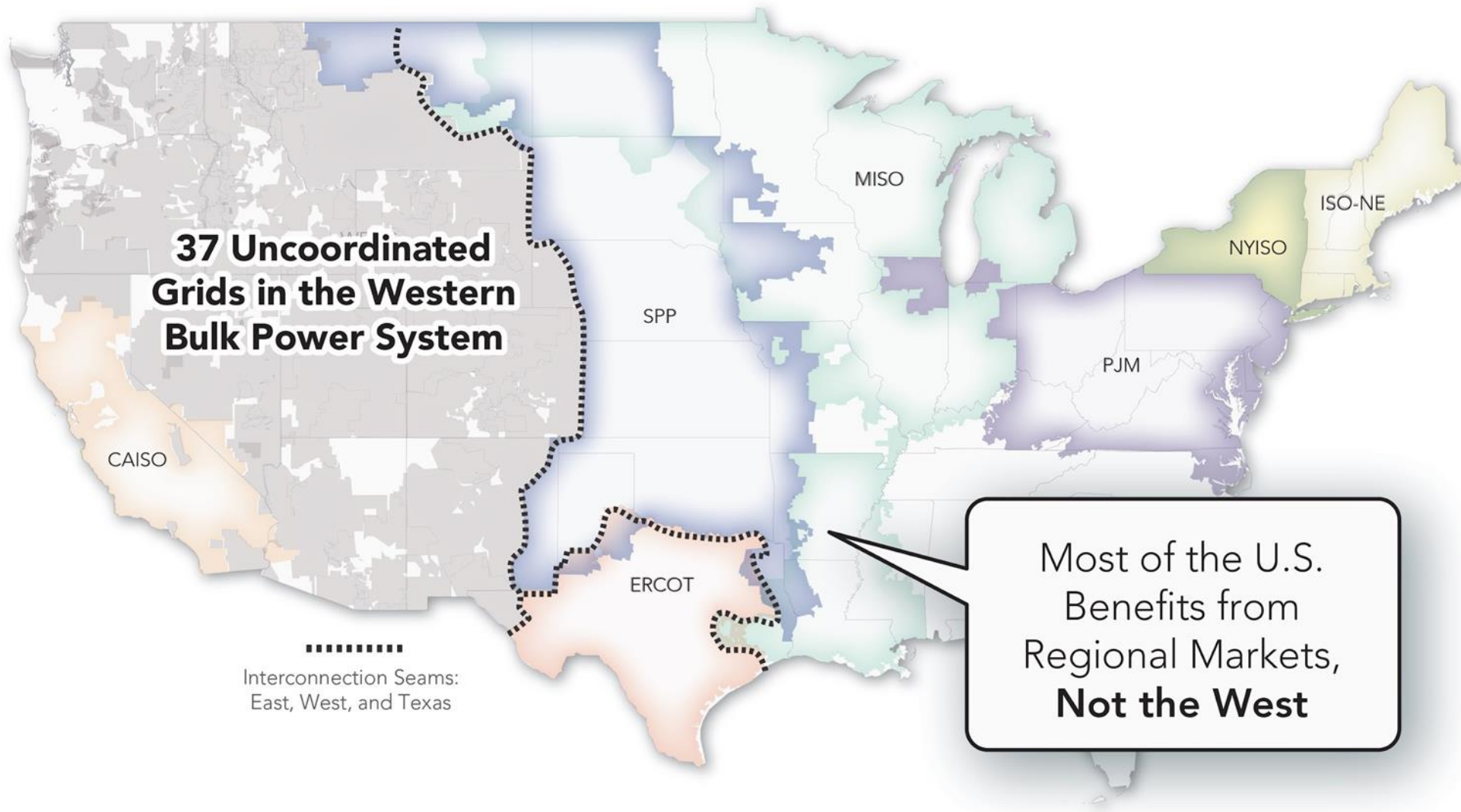
- Enable and expedite building transmission lines
- Prioritize the adoption of renewables and local jobs



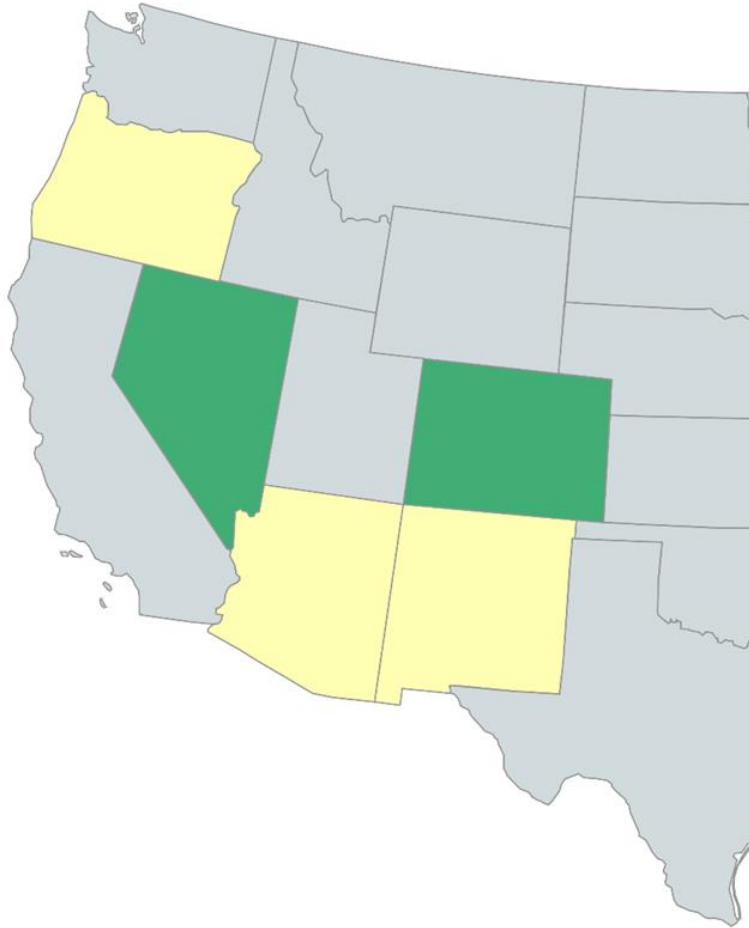
Colorado Rule 3627 - Ten Year Transmission Plan







Recent State Action



Colorado (SB 72)

- Defines an Organized Wholesale Market (OWM) and requires utilities to join an OWM by Jan. 1, 2030, or waiver from the PUC
- Establishes new rules & 240-day deadline for Colorado PUC review of Certificate of Public Convenience & Necessity (CPCN) for new transmission lines
- Creates the Colorado Electric Transmission Authority (CETA)

Nevada (SB 448)

- Defines RTO
- Directs NV Energy to join an RTO by 2030
- Task force will submit first report by Nov 2022 and every two years

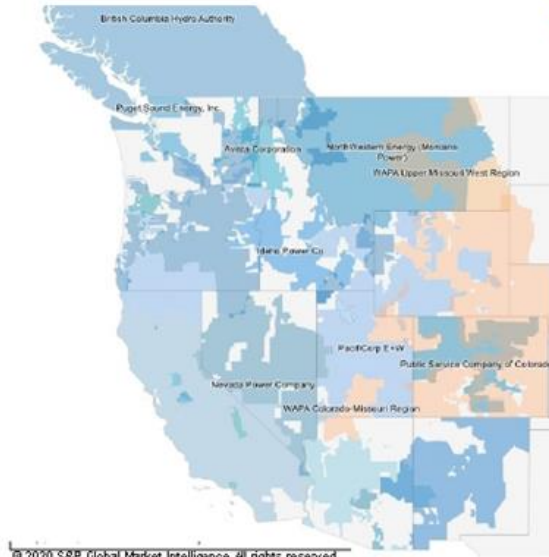
New Mexico - 2030*

Oregon - Study

Arizona – ACC
Docket

Where do we go from here?

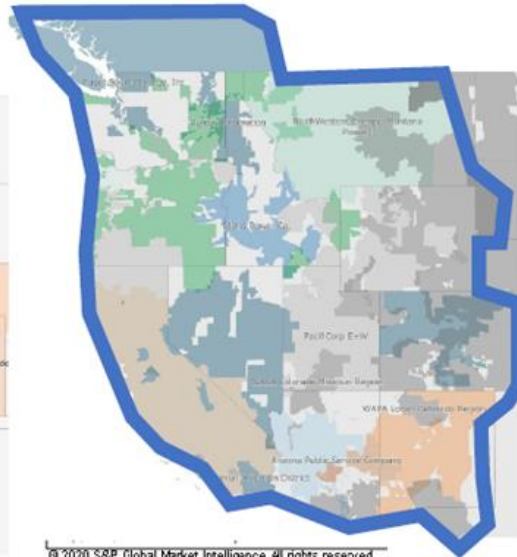
Status Quo



EIM entities that have announced intent to sign EIM Implementation Agreement (or equivalent)*

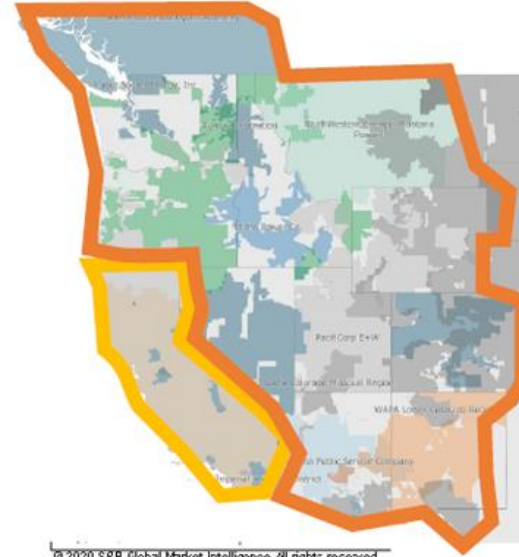
*Announcements that were made before the end of 2019 are included in the Status Quo footprint.

One Market



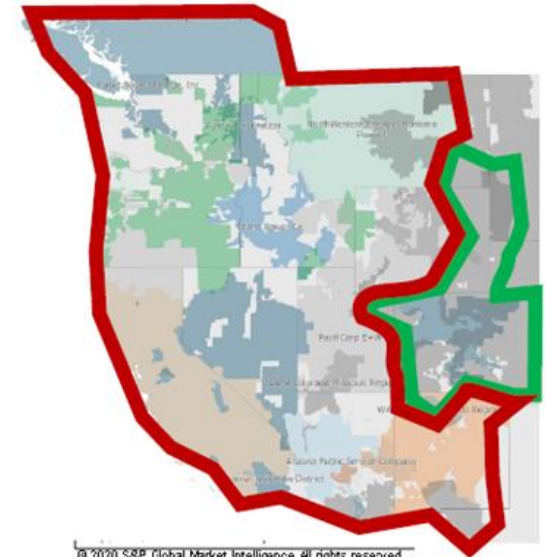
Studied in 2020 and 2030 timeframe

Two Market A



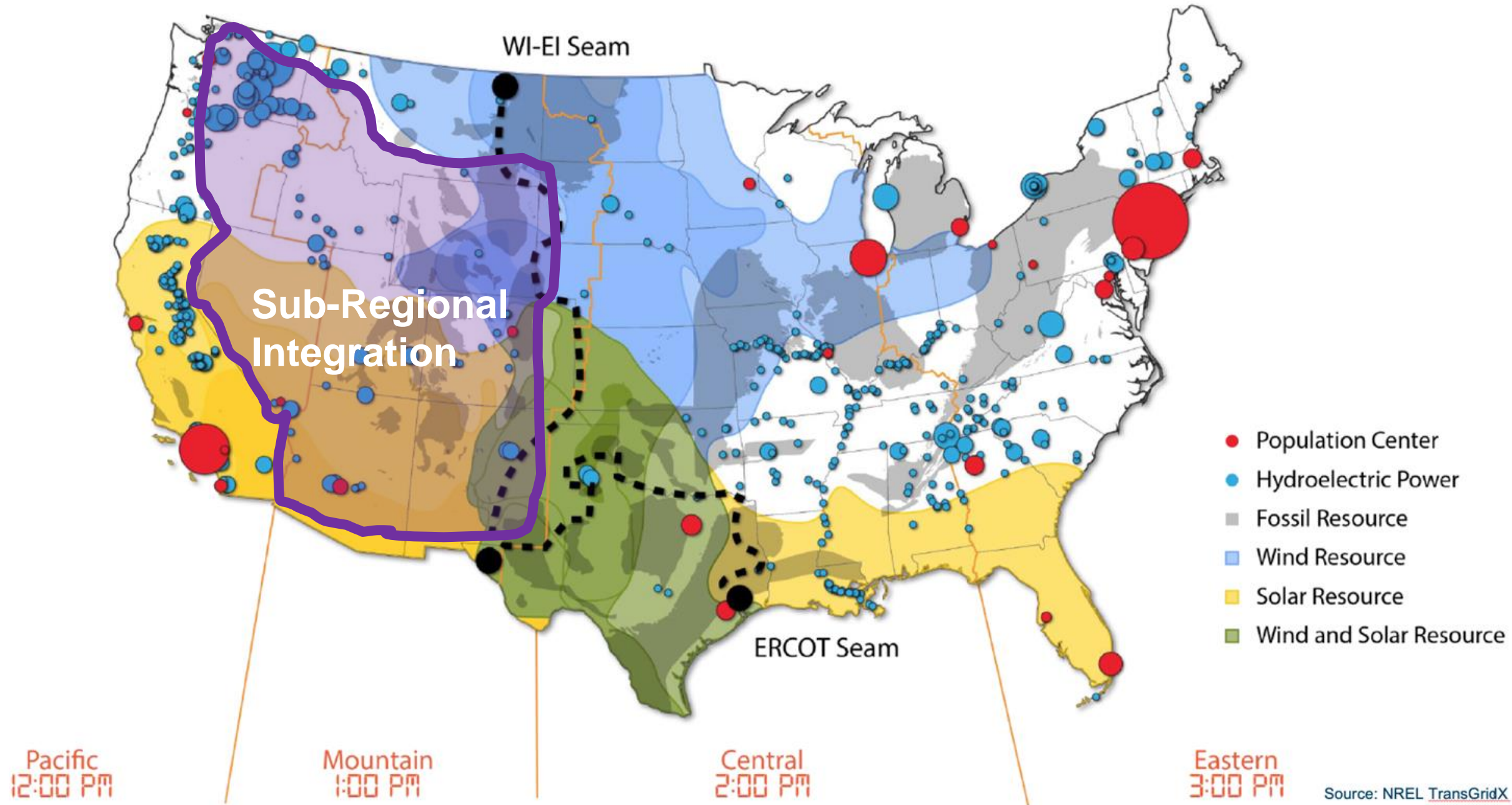
Only studied in 2030 timeframe

Two Market B



Only studied in 2030 timeframe

Renewables are Strong where Grid is Weak



So where are we today with SB21-072?



**DOE
Funding
Request for
West-wide
Transmission
Study**



**Western
Markets
Exploratory
Group
(WMEG)**



**Build Back
Better Act &
Bipartisan
Infrastructure
Bills**



**Federal
Energy
Regulatory
Commission
(FERC)
Support**

2022 Legislative Session



Security Tokens
for State
Financials
(SB22-025)



Reduction of
GHG Emissions
in Colorado
(SB22-138)



Reduction of
Emissions from
the Built
Environment
(SB22-051)



Securitization
Implementation



Building GHG
Emissions &
Codes Updates
(HB22-1362)



Air Quality
Package

TYLER LYONS

President

Alpine Bank

Board Member

Denver Leadership Foundation



Alpine Bank
Member FDIC





LUNCH

Please return by

1:15 P.M.

CARL KOEBEL

Chief Operating Officer
Koebel & Company

Board Member
Denver Metro Chamber of Commerce



FAST PACED AFTERNOON

AGENDA REVIEW

- ❖ Neighborhood tours
- ❖ Political conversations
- ❖ Wrap up
- ❖ Pinstripe party



DENVER METRO CHAMBER
**LEADERSHIP
FOUNDATION**

Bus #1 – Mariposa Tour
10th & Navajo St.
Staff lead: Jess Welser

Bus #2 – South Platte River/Elitch
Redevelopment
15th & Platte St.
Staff lead: Kate Greeley

Bus #3 – Auraria Campus
Tivoli Plaza
Staff lead: Jenna Diaz-Gonzalez

DENVER NEIGHBORHOOD VISITS

WITH GRATITUDE TO OUR FORUM
SPONSORS:



DENVER METRO CHAMBER
**LEADERSHIP
FOUNDATION**



THANK YOU!



LEADERSHIP FOUNDATION
ACCESSDENVER